



## UNIFIED WORK PROGRAM

### AGENDA - FINAL

Thursday, July 16, 2026

1:30 PM

Cook County Conference Room  
433 West Van Buren Street, Suite 450  
Chicago, IL 60607

Members of the public who attend in-person can pre-register for a visitor's pass at [info@cmap.illinois.gov](mailto:info@cmap.illinois.gov) until Wednesday, July 15, 2026, at 4:00 p.m. or should plan to arrive early to check-in with the building's information desk for access.

You can also join from your computer, tablet or smartphone.

Join Zoom Meeting

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Meeting ID: 826 9230 3121

Passcode: 996178

One tap mobile

+13126266799,,82692303121#,,,,\*996178# US (Chicago)

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CMAF provides the opportunity for public comment. Individuals are encouraged to submit comment by email to [info@cmap.illinois.gov](mailto:info@cmap.illinois.gov) at least 24 hours before the meeting. A record of all written public comments will be maintained and made publicly available.

The total cumulative time for public comment is limited to 15 minutes, unless determined otherwise by the Chair. Public comment is limited to three minutes per person unless the Chair designates a longer or shorter time period. Public comments will be invited in this order: Comments from in person attendees submitted ahead of time; comments from in-person attendees not previously submitted; comments from virtual attendees submitted ahead of time; and comments from virtual attendees not previously submitted.

To review CMAF's public participation policy, please visit <https://www.cmap.illinois.gov/committees>.

If you require a reasonable accommodation or language interpretation services to attend or join the meeting, please contact CMAF at least five days before the meeting by email ([info@cmap.illinois.gov](mailto:info@cmap.illinois.gov)) or phone (312-454-0400).

**1.0 Call to Order****2.0 Agenda Changes and Announcements****3.0 Approval of Minutes****3.1 Minutes from November 19, 2025**[26-192](#)

PURPOSE & ACTION: Review and approval of meeting minutes.

ACTION REQUESTED: Approval

**Attachments:** [UWP Draft Minutes 11192025](#)

**4.0 New Business****4.1 FY 2027 - 2031 Competitive Program Revision**[26-193](#)

PURPOSE & ACTION: Staff will present revisions to the FY 2027 - 2031 competitive program.

ACTION REQUESTED: Information

**Attachments:** [UWP\(Memo\) FY2027 - 2031 Competitive Program Revision](#)  
[UWP FY2027 - 2031 Revised Competitive Summaries](#)

**4.2 FY 2027 Contracts and Invoice Process**[26-204](#)

PURPOSE & ACTION: Staff will provide updates on the status of FY 2027 contracts and invoicing process.

ACTION REQUESTED: Information

**5.0 FY 2026 Invoice Status**[26-205](#)

PURPOSE & ACTION: The status of invoice submittals, reviews, and payments for FY 2026 core project contracts is attached for committee information.

ACTION REQUESTED: Information

**Attachments:** [FY 26 Subaward Invoice Status 7.9.2026](#)

**6.0 UWP Project Updates****6.1 Metra Project Updates**[26-206](#)

PURPOSE & ACTION: Metra staff will provide an update on project activities.

ACTION REQUESTED: Information

**6.2 UWP Project Updates**[26-207](#)

PURPOSE & ACTION: Committee members are invited to provide project status updates.

ACTION REQUESTED: Information

**7.0 Other Business****8.0 Public Comment**

This is an opportunity for comments from members of the audience.

**9.0 Next Meeting**

The next meeting is scheduled for August 27, 2026.

**10.0 Adjournment**



## UNIFIED WORK PROGRAM

### MEETING MINUTES - DRAFT

Wednesday, November 19, 2025

1:00 PM

#### 1.0 Call To Order

Chair Swanson called the meeting to order at 1:00 p.m.

**Present:** IDOT Representative, CMAP Representative, CTA Representative, City of Chicago Representative, Counties Representative, Metra Representative, Pace Representative, CoM Representative and RTA Representative

**Non-Voting:** FHWA Representative

**Absent (NV):** FTA Representative

Noting a physical quorum of the Committee, Chair Swanson reported that a request was received from Member Christina Bader to attend the meeting virtually in compliance with the Open Meetings Act. A vote is needed to approve virtual attendance.

*The committee voted unanimously to permit Member Christina Bader to participate in the meeting in accordance with Open Meetings Act requirement.*

Members present:

IDOT - Megan Swanson  
CMAP - Aimee Lee  
CDOT - Buck Doyle  
Counties - John Loper  
CTA - Christina Bader  
Metra - Dustin Clark  
Pace - Kris Skogsbakken  
RTA - Heather Mullins  
FHWA - Jon Paul Diipla

CMAP staff present: Teri Dixon, Kama Dobbs, Jon Haadsma, Hayden Horton, George Rivera, Sarah Stolpe

Others present: Brandon Geber

#### 2.0 Agenda Changes and Announcements

There were no agenda changes or announcements.

#### 3.0 Approval of Minutes

##### 3.1 Minutes from October 9, 2025

[25-311](#)

**Attachments:** [UWP Draft Minutes 10092025](#)

*A motion was made by CMAP Representative, seconded by CoM Representative, to approve the minutes as presented. The motion carried by a voice vote.*

## **4.0 New Business**

### **4.1 FY 2027 UWP Core Program**

[25-352](#)

**Attachments:** [UWP\(Memo\) FY27Core Program](#)

CMAP Staff Kama Dobbs presented an overview of the revised FY 2027 Core Program budget proposals outlined in the memo.

### **4.2 FY 2027 - 2031 UWP Competitive Program**

[25-351](#)

**Attachments:** [UWP\(Memo\) FY27-31 Competitive Program](#)

CMAP Staff Hayden Horton presented the final project scores and staff recommendations for the FY 2027 UWP Competitive Program.

*A motion was made by RTA Representative, seconded by City of Chicago Representative, to approve the FY 2027-31 Competitive Program as presented. The motion carried by a voice vote.*

### **4.3 2026 Committee Meeting Dates**

[25-354](#)

**Attachments:** [UWP\(Memo\)MeetingDates2026](#)

CMAP Staff Hayden Horton presented the proposed 2026 UWP Committee meeting dates.

*A motion was made by CoM Representative, seconded by Metra Representative, to approve the 2026 Meeting Dates as presented. The motion carried by a voice vote.*

## **5.0 FY 2026 Invoice Status**

[25-355](#)

**Attachments:** [FY26 UWP Subaward Invoice Status 11122025](#)

CMAP Staff Kama Dobbs was available to answer any questions regarding the status of FY 2026 subaward invoices listed in the memo. There were no questions from the committee.

## **6.0 UWP Project Updates**

Chair Swanson invited members to provide updates on other projects. No updates were provided. Chair Swanson requested that staff work with members to develop a schedule of project update presentations for 2026. Metra volunteered to present at the Committee's next meeting in May.

## **7.0 Other Business**

There was no other business.

## **8.0 Public Comment**

There were no public comments.

## **9.0 Next Meeting**

The next meeting is scheduled on May 14, 2026.

## **10.0 Adjournment**

*A motion was made by the CMAP Representative, seconded by the Counties Representative, to adjourn. With all in favor, the meeting adjourned at 1:22 p.m.*

Meeting minutes prepared by Hayden Horton.



## MEMORANDUM

**To:** CMAP UWP Committee

**From:** Hayden Horton, TIP Analyst

**Date:** July 9, 2026

**Subject:** FY 2027 - 2031 UWP Competitive Program Revision

**Action Requested:** Information

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On January 8, 2026, the MPO Policy Committee approved the fiscal year (FY) 2027 Unified Work Program (UWP), including the FY 2027 – 2031 competitive program recommend by the UWP Committee. With the approved program, \$300,000 was programmed to the Regional Transportation Authority (RTA) for the Moving Together: RTA, PACE, and IDOT Partnership for Transit Priority Corridors project and \$500,000 was programmed to the Chicago Transit Authority (CTA) for the South Lakefront Transit Access Study project.

Due to delays related to the formation of the Northern Illinois Transit Authority (NITA), the RTA requested modifications to the schedule and scope of the Moving Together project. The key revisions to the scope and schedule include:

- Adding the Chicago Transit Authority (CTA) as a partner.
- Expanding the study area to include key bus corridors on state-owned roads throughout the six-county region.
- Shifting the funding schedule to FY 2028 and FY 2029.

Through collaboration with regional partners, CTA has proposed expanding the scope of the South Lakefront Transit Access Study project. The key revisions to the scope include:

- Including a broader range of service alternatives to be examined for the area along 63<sup>rd</sup> Street between Cottage Grove and Jackson Park, including consideration of bus priority treatments and evaluation of Metra Electric District Service to meet transit needs.
- Adding language to the scope to ensure all regional service options are fully evaluated when assessing service needs and developing a service plan for the South Lakefront, including Metra, Pace, and South Shore Line service.
- Extending the project timeline within the programmed funding years.

The requested changes do not impact the scoring or cost of the projects; therefore, CMAP staff accepted both requests. Table 1 outlines the revised FY 2027 – 2031 UWP Competitive Program. Attached is an updated summary of the projects included in the program.

**Table 1. Revised FY 27-31 UWP Competitive Program**

|                     |                                                                                      | Recommended by FY |                  |                  |       |       |
|---------------------|--------------------------------------------------------------------------------------|-------------------|------------------|------------------|-------|-------|
| Sponsor             | Project                                                                              | FY 27             | FY 28            | FY 29            | FY 30 | FY 31 |
| CTA                 | South Lakefront Transit Access Study                                                 | \$400,000         | \$100,000        | ---              | ---   | ---   |
| Kane County         | Public ROW ADA Self-Evaluation & Transition Plan                                     | ---               | \$182,712        | \$78,305         | ---   | ---   |
| RTA                 | Moving Together: NITA, Pace, CTA and IDOT Partnership for Transit Priority Corridors | ---               | \$120,000        | \$180,000        | ---   | ---   |
| <b>Total</b>        |                                                                                      | <b>\$400,000</b>  | <b>\$402,712</b> | <b>\$258,305</b> | ---   | ---   |
| Federal (80%)       |                                                                                      | \$320,000         | \$322,170        | \$206,644        | ---   | --    |
| Sponsor Match (20%) |                                                                                      | \$80,000          | \$80,542         | \$51,661         | ---   | ---   |

## **FY 2027-2031 UWP Competitive Program Summary for Chicago Transit Authority's South Lakefront Transit Access Study**

### **Description**

Project Type: Consultant planning study

Qualifies for Safe and Accessible Transportation Options: Yes

The South Lakefront Transit Access Study will evaluate numerous alternatives for improving transit connectivity along Chicago's South Lakefront. This study is proposed in recognition of the many and unique transit needs of the South Lakefront area, including three new major activity centers being developed including the Barack Obama Presidential Center (OPC), the PsiQuantum campus and the new Advocate Hospital. These developments will introduce robust levels of visitor and employee traffic to and from the Jackson Park and South Works areas, respectively, and the need to explore improved connections with the rest of the city's transit network as well as address shifting mobility patterns for residents traveling to and from the area.

### **Proposed Schedule**

Procurement: 9/1/2025 - 5/31/2026

Completion of Work: 12/1/2026 - 7/1/2028

Initial Invoice:

Final Invoice:

### **Estimated Score** (subject to staff review and verification)

|                                                     |   |
|-----------------------------------------------------|---|
| Advances CMAP's Emerging Priorities                 | 8 |
| Address federal planning factors                    | 6 |
| Influences or implements statewide planning efforts | 6 |
| Deliverables/outcomes will be used by others        | 6 |
| Past performance                                    | 4 |
| Project administration                              | 1 |
| Regional cooperation and efficiency                 | 4 |
| Emerging issues                                     | 2 |
| Continuation of past projects                       | 2 |

### **Budget Summary**

|                     |               | FY27         | FY28         | FY29   | FY30   | FY31   |
|---------------------|---------------|--------------|--------------|--------|--------|--------|
| Agency Personnel    | \$ -          | \$0.00       | \$0.00       | \$0.00 | \$0.00 | \$0.00 |
| Agency Expenses     | \$ -          | \$0.00       | \$0.00       | \$0.00 | \$0.00 | \$0.00 |
| Consultant Services | \$ 500,000.00 | \$400,000.00 | \$100,000.00 | \$0.00 | \$0.00 | \$0.00 |
| Grand Total         | \$ 500,000.00 | \$400,000.00 | \$100,000.00 | \$0.00 | \$0.00 | \$0.00 |

## FY 2027-2031 UWP Competitive Program Summary for The Regional Transportation Authority's Moving Together: NITA, Pace, CTA, and IDOT Partnership for Transit Priority Corridors

### Description

Project Type: Consultant planning study

Qualifies for Safe and Accessible Transportation Options: Yes

The Northern Illinois Transit Authority (NITA) is partnering with Pace Suburban Bus (Pace), Chicago Transit Authority (CTA) and the Illinois Department of Transportation (IDOT) to develop a framework and action plan for implementing transit supportive infrastructure on key bus corridors in an effort to streamline delivery of transit improvements on state-owned roadways in the six-county region. The goals for these corridors include but are not limited to:

- speeding-up project delivery for bus improvements
- increasing bus speeds via signal priority and dedicated lanes
- safety upgrades to the pedestrian environment and streetscape enhancements
- accessibility and mobility improvements
- creating greater access to transit and intermodal connectivity
- better connecting suburban communities to the broader region

The deliverables of this planning project will include a policy framework for transit supportive infrastructure on state-owned roadways and an action plan for prioritizing investments in specific corridors.

### Proposed Schedule

Procurement: 8/1/2027 -12/1/2027

Completion of Work: 2/15/2028 - 2/15/2029

Initial Invoice:

Final Invoice:

### Estimated Score (subject to staff review and verification)

|                                                     |   |
|-----------------------------------------------------|---|
| Advances CMAP's Emerging Priorities                 | 8 |
| Address federal planning factors                    | 6 |
| Influences or implements statewide planning efforts | 4 |
| Deliverables/outcomes will be used by others        | 4 |
| Past performance                                    | 4 |
| Project administration                              | 1 |
| Regional cooperation and efficiency                 | 4 |
| Emerging issues                                     | 3 |
| Continuation of past projects                       | 0 |

### Budget Summary

|                     |               | FY27   | FY28         | FY29         | FY30   | FY31   |
|---------------------|---------------|--------|--------------|--------------|--------|--------|
| Agency Personnel    | \$ -          | \$0.00 | \$0.00       | \$0.00       | \$0.00 | \$0.00 |
| Agency Expenses     | \$ -          | \$0.00 | \$0.00       | \$0.00       | \$0.00 | \$0.00 |
| Consultant Services | \$ 300,000.00 | \$0.00 | \$120,000.00 | \$180,000.00 | \$0.00 | \$0.00 |
| Grand Total         | \$ 300,000.00 | \$0.00 | \$120,000.00 | \$180,000.00 | \$0.00 | \$0.00 |

## FY 2027-2031 UWP Competitive Program Summary for Kane County Division of Transportation's Public ROW ADA Self-Evaluation & Transition Plan

### Description

Project Type: Consultant planning study

Qualifies for Safe and Accessible Transportation Options: Yes

This project will aim to update the Kane County Division of Transportation's existing 2016 ADA Self Evaluation and Transition plan focusing on the public right-of-way alongside KDOT routes. The existing plan is in need of updating to be compliant with PROWAG standards for facilities public right-of-way including curb ramps, sidewalks, shared-use paths, pedestrian traffic equipment, and Pace bus stops/shelters. The project will include improving Kane County Division of Transportation's GIS database for these facilities and updating the County's existing inspection sheets.

### Proposed Schedule

Procurement: 1/1/2027 - 6/30/2027

Completion of Work: 7/1/2027 - 12/1/2028

Initial Invoice: 7/1/2027

Final Invoice: 12/1/2028

### Estimated Score (subject to staff review and verification)

|                                                     |   |
|-----------------------------------------------------|---|
| Advances CMAP's Emerging Priorities                 | 3 |
| Address federal planning factors                    | 4 |
| Influences or implements statewide planning efforts | 6 |
| Deliverables/outcomes will be used by others        | 6 |
| Past performance                                    | 6 |
| Project administration                              | 1 |
| Regional cooperation and efficiency                 | 4 |
| Emerging issues                                     | 1 |
| Continuation of past projects                       | 2 |

### Budget Summary

|                     |               | FY27   | FY28         | FY29        | FY30   | FY31   |
|---------------------|---------------|--------|--------------|-------------|--------|--------|
| Agency Personnel    | \$ 11,017.20  | \$0.00 | \$7,712.04   | \$3,305.16  | \$0.00 | \$0.00 |
| Agency Expenses     | \$ -          | \$0.00 | \$0.00       | \$0.00      | \$0.00 | \$0.00 |
| Consultant Services | \$ 250,000.00 | \$0.00 | \$175,000.00 | \$75,000.00 | \$0.00 | \$0.00 |
| Grand Total         | \$ 261,017.20 | \$0.00 | \$182,712.04 | \$78,305.16 | \$0.00 | \$0.00 |

FY 2026 UWP subaward invoice status - as of July 9, 2026

| Contract                      | UWP Agency/Project                | Jul | Aug | Sep | Oct | Nov | Dec | Jan | Feb | Mar | Apr | May | Jun | FY26 Budget  | FY26 Invoiced | FY26 Remaining | % Invoiced | # invoiced | % expected | trending |
|-------------------------------|-----------------------------------|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|--------------|---------------|----------------|------------|------------|------------|----------|
| Current Core Subawards        |                                   |     |     |     |     |     |     |     |     |     |     |     |     |              |               |                |            |            |            |          |
| C-25-0002                     | Central Council                   | \$  | \$  | \$  | \$  | \$  | \$  | \$  | \$  | ✓   | ✓   | ✓   | ✖   | 128,780.00   | 123,447.01    | 5,332.99       | 95.9%      | 11         | 92%        | ⬆️       |
| C-25-0001                     | North Central Council             | \$  | \$  | \$  | \$  | \$  | \$  | \$  | \$  | \$  | \$  | \$  | ✓   | 135,125.00   | 133,163.13    | 1,961.87       | 98.5%      | 12         | 100%       | ⬇️       |
| C-25-0003                     | North Shore Council               | \$  | \$  | \$  | \$  | \$  | \$  | \$  | \$  | \$  | \$  | ✖   | ✖   | 146,310.00   | 106,557.67    | 39,752.33      | 72.8%      | 10         | 83%        | ⬇️       |
| C-25-0004                     | Northwest Council                 | \$  | \$  | \$  | \$  | \$  | \$  | \$  | \$  | \$  | ✓   | ✖   | ✖   | 176,960.00   | 116,861.08    | 60,098.92      | 66.0%      | 10         | 83%        | ⬇️       |
| C-25-0005                     | South Council                     | \$  | \$  | \$  | \$  | \$  | \$  | \$  | \$  | \$  | ✓   | ✓   | ✖   | 257,840.00   | 221,219.50    | 36,620.50      | 85.8%      | 11         | 92%        | ⬇️       |
| C-25-0006                     | Southwest Council                 | \$  | \$  | \$  | \$  | \$  | ?   | ?   | ?   | ?   | ?   | ?   | ?   | 214,248.00   | 214,248.00    | -              | 100.0%     | 5          | 42%        | ⬆️       |
| C-25-0007                     | DuPage Council                    | \$  | \$  | \$  | \$  | \$  | \$  | \$  | \$  | \$  | \$  | ✖   | ✖   | 267,235.00   | 227,607.77    | 39,627.23      | 85.2%      | 10         | 83%        | ⬆️       |
| C-25-0008                     | Kane/Kendall Council              | \$  | \$  | \$  | \$  | \$  | \$  | \$  | \$  | \$  | \$  | ✓   | n   | 341,686.00   | 341,685.64    | 0.36           | 100.0%     | 11         | 92%        | ⬆️       |
| C-25-0009                     | Lake Council                      | -   | -   | -   | -   | \$  | \$  | \$  | \$  | \$  | ✓   | ✓   | ✖   | 256,400.00   | 242,902.59    | 13,497.41      | 94.7%      | 11         | 92%        | ⬆️       |
| C-25-0010                     | McHenry Council                   | \$  | \$  | \$  | \$  | \$  | \$  | \$  | \$  | \$  | \$  | ✓   | ✖   | 127,680.00   | 86,384.60     | 41,295.40      | 67.7%      | 11         | 92%        | ⬇️       |
| C-25-0011                     | Will Council                      | \$  | \$  | \$  | ↶   | ↶   | ↶   | ↶   | ↶   | ↶   | ✖   | ✖   | ✖   | 150,940.00   | 119,546.77    | 31,393.23      | 79.2%      | 3          | 25%        | ⬆️       |
| C-25-0012                     | CTA (Core)                        | -   | -   | -   | -   | ✓   | ✖   | ✖   | ✖   | ✖   | ✖   | ✖   | ✖   | 1,135,534.00 | 550,041.17    | 585,492.83     | 48.4%      | 5          | 42%        | ⬆️       |
| C-25-0013                     | Metra (Core)                      | ✖   | ✖   | ✖   | ✖   | ✖   | ✖   | ✖   | ✖   | ✖   | ✖   | ✖   | ✖   | 560,000.00   | -             | 560,000.00     | 0.0%       | 0          | 0%         |          |
| C-25-0014                     | Pace (Core)                       | -   | -   | \$  | -   | -   | \$  | -   | -   | \$  | ✖   | ✖   | ✖   | 605,000.00   | 444,575.29    | 160,424.71     | 73.5%      | 9          | 75%        | ⬇️       |
| C-25-0015                     | CDOT (Core)                       | -   | -   | -   | -   | -   | -   | \$  | ✖   | ✖   | ✖   | ✖   | ✖   | 1,170,064.00 | 481,212.18    | 688,851.82     | 41.1%      | 7          | 58%        | ⬇️       |
| C-25-0016                     | McHenry County                    | ✖   | ✖   | ✖   | ✖   | ✖   | ✖   | ✖   | ✖   | ✖   | ✖   | ✖   | ✖   | -            | -             | -              | 0.0%       | 0          | 0%         | *        |
| Core Subtotals:               |                                   |     |     |     |     |     |     |     |     |     |     |     |     | 5,673,802.00 | 3,409,452.40  | 2,264,349.60   | 60.1%      |            |            |          |
| Current Competitive Subawards |                                   |     |     |     |     |     |     |     |     |     |     |     |     |              |               |                |            |            |            |          |
| C-25-0017                     | CTA I-290/Blue Line CDO (FY25-26) | -   | -   | -   | -   | \$  | \$  | -   | \$  |     |     |     |     | 535,458.46   | 535,215.31    | 243.15         | 100.0%     | 8          | 67%        | ⬆️       |
| C-25-0018                     | DuPage Bike Ped Plan (FY25)       | -   | \$  | -   | -   | -   | -   | -   | \$  | -   | -   | \$  |     | 113,188.98   | 110,469.25    | 2,719.73       | 97.6%      | 11         | 92%        | ⬆️       |
| C-25-0019                     | Metra Ridership Counts (FY25-26)  |     |     |     |     |     |     |     |     |     |     |     |     | 225,000.00   | -             | 225,000.00     | 0.0%       | 0          | 0%         |          |
| C-26-0018                     | Metra O&D Study (FY26-27)         |     |     |     |     |     | ?   |     |     |     |     |     |     | 508,500.00   | 180,000.00    | 328,500.00     | 35.4%      | 0          | 0%         | ⬆️       |
| Competitive Subtotals:        |                                   |     |     |     |     |     |     |     |     |     |     |     |     | 1,382,147.44 | 825,684.56    | 556,462.88     | 59.7%      |            |            |          |
| Past Competitive Subawards    |                                   |     |     |     |     |     |     |     |     |     |     |     |     |              |               |                |            |            |            |          |
| C-23-0016                     | CTA Loop Rail                     | -   | -   | \$  | -   | -   | \$  | -   | \$  |     | \$  | \$  |     | 238,613.10   | 192,521.48    | 46,091.62      | 80.7%      | 10         | 83%        | ⬇️       |
| C-21-0015                     | CDOT CBD Multimodal Demand        |     |     |     |     |     |     |     |     |     |     |     |     | -            | -             | -              | 0.0%       | 0          | 0%         |          |
| C-21-0016                     | Metra Sustainability Plan         |     |     | \$  |     |     | \$  |     |     |     |     |     |     | 222,000.00   | 169,000.00    | 53,000.00      | 76.1%      | 2          | 50%        | ⬆️       |
| Past Competitive Subtotals:   |                                   |     |     |     |     |     |     |     |     |     |     |     |     | 460,613.10   | 361,521.48    | 99,091.62      | 78.5%      |            |            |          |

|    |                                 |
|----|---------------------------------|
| \$ | paid or in the queue to be paid |
| ✓  | reviewed - ok to pay            |
| n  | no charges; contract complete   |
| ↶  | reviewed - needs revision       |
| ?  | received - not yet reviewed     |
| ✖  | not received - past due         |
| ✖  | not received                    |
| -  | included in later submittal     |

|   |           |
|---|-----------|
| ↑ | high      |
| ↓ | low       |
| * | withdrawn |